

Consolidated cash flow statement

FOR THE YEAR ENDED 31 DECEMBER 2006

Note	Year ended 31 December 2006 £m	Year ended 31 December 2005 £m
	Cash flows from operating activities	
	477	330
	Profit for the year	
	Adjustments for:	
	147	89
	274	202
	–	(10)
	(214)	(198)
	273	188
	(36)	(52)
	(14)	(58)
	(5)	–
	(64)	42
	(44)	(36)
	(9)	3
	–	3
	14	10
	113	92
	(128)	(72)
	784	533
	Operating cash flows before movements in working capital	
	(18)	(13)
	22	(154)
	(19)	146
	769	512
	Cash generated from operations	
	(57)	(31)
	(293)	(231)
	37	35
	456	285
	Free cash flow	
	Cash flows relating to exceptional items:	
	14	58
	5	–
	–	(5)
	475	338
	Net cash inflow from operating activities	
	Cash flows from investing activities	
	(142)	(188)
31	(650)	(494)
31	(64)	(50)
	24	48
	–	73
	1	138
	(831)	(473)
	Net cash outflow from investing activities	
	Cash flows from financing activities	
	(67)	(37)
	15	2
	1,340	563
	(495)	(422)
	7	80
	(4)	–
	(54)	(14)
	742	172
	Net cash inflow from financing activities	
	386	37
	Net increase in cash and cash equivalents	
	620	565
	Cash and cash equivalents at beginning of the year	
	(26)	18
23	980	620
	Cash and cash equivalents at end of the year	